

The first two steps are the most important. The first step is to identify the problem. The second step is to define the problem.

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1. About one year ago the Tientsin Provisional City Council was formed in accordance with the policy of the Central Government of establishing provisional city councils in all major cities which had been under Japanese occupation during the war. All the thirty-one present members of the council are appointees of the National Government. According to the regulations, a permanent Tientsin City Council should be elected by the people a year after the founding of the provisional council. This has not yet been done.
2. The Chairman of this council is sixty-six year old Mr. SHIH Tzu-chou (時子周), who is a long-time Kuomintang party member and C. C. Clique member. The Vice-chairman of the council is Mr. YU Kuan-chien (喻傳鑑), Dean of Nankai University both in Tientsin and later when it was moved to Chungking. He is the right-hand man of Dr. CHANG Po-ling (張伯齡), President of Nankai University. There is a standing committee in the Council, consisting of five members. More than half of the thirty-one members of the Council are Kuomintang members and the rest non-partisans. One of the non-partisan members of the standing committee believes that the present Council is a useful organ because, although the majority of the council are Kuomintang members, the voice of the group is comparatively non-partisan. However, if an election is held he believes that the Kuomintang party men would control the election and create a completely Kuomintang-dominated council. On the Council are three professors, five party workers, four industrial leaders, three newspapermen, three officials representing provincial or National Government organizations, two women, four laborers, two lawyers and two others. Terms of service of these members are supposed to be one year after which either their terms will be prolonged or a general election will take place. Although the council receives financial support from the municipal government, the members receive no salaries. A certain amount of money for travel expenses is provided for the five members of the standing committee.

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3. Duties of the council are:

- a. to supervise the Tientsin Municipal Government in carrying out those resolutions passed by the council.
- b. to listen to the reports of the work of different departments of the municipal government. The council has no actual powers except representing the people and claiming their rights and can only make suggestions to the municipal government.

4. The Tientsin City Council calls a plenary conference twice a year, the first one at the end of June and the second one at the end of December.

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